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# BOSTON REPORT



Greater Boston  
Chamber of Commerce

U.S. Chamber Launches Public Education Campaign

Will you have a job tomorrow?

...the most likely source of jobs is the message behind the most recent campaign of economic education being promoted by the U.S. Chamber of Commerce.

The basic tool used by the National Chamber is a comprehensive booklet entitled "Who is the Real Employer?". The booklet was written by Dr. William H. Peterson, who is The Burrows T. Lundy Professor of Philosophy of Business at Campbell College in Buies Creek, N.C.

What if America runs out of jobs?



...all the more reason to believe that the most likely source of jobs is the message behind the most recent campaign of economic education being promoted by the U.S. Chamber of Commerce.

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"I need this job."

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An explanation of the true source of jobs is the message behind the most recent campaign of economic education being promoted by the U.S. Chamber of Commerce.

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A "Governor's Conference on Community Revitalization," designed to offer creative approaches to the problems of community development in older cities and towns, will be held on Monday, April 11, at the Sheraton-Boston Hotel. The day-long session of panel discussions and workshops will feature Massachusetts' foremost experts on economic and community development. Co-sponsors of the conference are Governor Michael Dukakis and the Roxbury Action Program. For information, contact Jerry Cohen or Jay Doherty, 727-8380.

According to the U.S. Chamber, Dr. Peterson's book "fills the need for a brief, simple exposition on just what is behind the creation of jobs in this country -- and the creation of joblessness as well."

The booklet suggests answers to such questions as:

- (1) What can you say and do about the unemployment problem?
- (2) Is unemployment made in Washington?
- (3) Is it possible to cut the rate of unemployment without causing high inflation?

"Unemployment is made in Washington," says Dr. Peterson, adding that "we clearly need legislative reforms -- labor law reform, welfare law reform, 'full employment' law reform and tax law reform."

In explaining the national Chamber's rationale for its current campaign, Robert H. Moxley, Director of Promotion, writes, "Obviously, we believe if all Americans had a better understanding of job creation and job development, our enterprise system would flourish."

To stimulate interest in the booklet, the U.S. Chamber has produced six advertisements, including those on this page. Each contains a short message regarding the problems involved in the creation of new jobs.

Information on the booklets and ads is available from National Chamber Promotion Director Robert Moxley, 1615 H Street N.W., Washington, D.C., 20062.



# Chamber Active In Formulation of Wastewater Regulations

During the past several months, the Greater Boston Chamber of Commerce, largely through its Environmental Committee, has been reviewing new regulations for wastewater discharge proposed by the Metropolitan District Commission.

At hearings in November and December, the Chamber presented testimony opposing a number of the proposed regulations and suggesting modifications to others. At yet another session in January, Environmental Committee Chairman Henry Shepard re-emphasized the organization's "very grave concerns" regarding the proposed rules.

Regulations for discharge of sewerage, drainage, substances or wastes into sewers under MDC control were proposed in response to a prerequisite for a federal grant which the MDC hopes to obtain. The prerequisite mandates the adoption of pretreatment regulations for wastewater.

The proposed regulations prohibit certain types of waste, while other types would require extensive pretreatment. Wastes such as fats, oils, greases and metals are particularly affected.

"The Chamber is deeply concerned and troubled with what we believe to be excessively stringent pretreatment regulations contained in the proposed rules," said Shepard. "Our concern in the area is not casual. The Sewerage Division's jurisdiction...contains the majority of our members. The proposed regulations impact the industrial and manufacturing segments of our Eastern Massachusetts economy. Massachusetts has suffered dramatically as these portions of the private sector have closed down or left the state. Regulations which severely impact these types of businesses must be approached with great care."

The Chamber is particularly concerned with the stringency of the proposed regulations in view of the Environmental Protection Agency's failure to promulgate standards in about 50% of the industry categories mandated by federal law and regulation. The MDC seeks to establish standards for pretreatment for all industrial users of the sewerage system, thus subjecting industrial users in the area to more strict requirements than similar firms elsewhere in the U.S. The Chamber has pointed out that such action would significantly affect the competitive position of Eastern Massachusetts firms.

It is the Chamber's position that the MDC should respond only to standards and pretreatment levels clearly established by the EPA, federal law and federal regulations. "It is our understanding that sewerage districts in other parts of the U.S. have decided to establish minimal, achievable standards while waiting for the EPA to complete its work," said Shepard. "This should be a guide to the MDC..."

The Chamber also suggests redrafting certain portions of the proposed regulations. Following these changes, the regulations will comply with the Federal Water Pollution Control Act, while not disproportionately burdening Massachusetts' industrial users with excessively strict rules.

With regard to water quality and treatment facilities, the Chamber agrees with a number of experts who suggest that standards should be based essentially on the quality of the receiving water rather than user discharge quality. "This view...recognizes the system's integrity, while insuring the quality of water that ultimately receives the system's effluent," said Shepard. "Second, the view is cost-effective, by spreading the system's treatment costs over the broadest practical recovery base. Ultimately, this view recognizes the differences in treatment between inland rivers and lake discharges, and the ocean discharge that the MDC system enjoys.

"Our concern regarding the severity of pretreatment levels and of the standards contained in the proposed regulations boils down to economics," Mr. Shepard continued. "Boston and Eastern Massachusetts should not be placed at a competitive disadvantage. We already suffer as a result of high energy costs, a declining industrial base, and the high unemployment rates we have experienced in the past few years. The effect of the proposed regulations on a number of industries is sufficiently dire as to cause concern for survival..." Mr. Shepard concluded, "We hope that the MDC will act with...restraint and much thought as to the economic consequences of its actions. Additionally, we hope that the Commission, in discussion with the EPA and responsible state agencies, will counsel compromise and restraint."

## Contact Club Concludes Successful Session



*Top team producers from The First National Bank of Boston, who were part of the Greater Boston Chamber of Commerce Contact Club, gather for a presentation from Chamber Executive Vice President William F. Chouinard (standing, fourth from left). The First's Senior Vice President Kenneth R. Rossano (standing, fourth from right) accepts the award on behalf of the team. Spearheading the group's efforts was Team Captain Ben Bailey (seated, third from left).*

The Chamber's 1976-77 Contact Club concluded its membership campaign in January with a celebration at Anthony's Pier 4. The volunteers ended the five-month effort with more than \$15,000 in new memberships from 75 Boston area firms.

The group, composed of executives on loan from area businesses, is the Chamber's volunteer membership development arm.

Some 76 Contact Club members met in September, separated into recruitment teams, and began calling on prospective members. Throughout the session, guest speakers from the Chamber membership and staff spoke to the Club to brief them on the advantages of Chamber membership and the services offered by the organization.

The First National Bank of Boston, chaired by Ben Bailey, ended the session as the top team producer. Ms. Lonnie Corey, State Street Bank & Trust Company, was the top individual producer.

As a result of Contact Club efforts, new Chamber members include:

Cambridge Lee Industries, Inc.  
 Pandair Freight, Inc.  
 Gray & Gray  
 R.C. Read & Company, Inc.  
 Hurdman & Cranstoun  
 Gloria Stevens Figure Salons  
 Consumer Value Stores  
 Irish Cottage, Inc.  
 Kaye & Fialkow  
 Multiprint, Inc.  
 Copley Business Service, Inc.  
 Perry & Todd S.A.  
 Robert Reiser & Company, Inc.  
 Rayner, Inc.  
 Massachusetts Dental Society  
 E.A. Tosi & Sons Company, Inc.  
 Shipley Company, Inc.  
 The Putnam Management Company, Inc.  
 Alliance Capital Management Corporation



Bradford Trust Company of Boston  
 P.I.E.R. Associates, Inc.  
 Leonard Silver Manufacturing Company, Inc.  
 Air France  
 Massachusetts Rehabilitation Hospital  
 Moseley, Hallgarten & Estabrook, Inc.  
 Willcox, Pirozzolo & McCarthy  
 Amoroso & Company, Inc.  
 Boston/Wilson, Haight & Welch, Inc.  
 Harvard Community Health Plan  
 Boston Council on Alcoholism  
 Boston Bruins  
 Malbens, Inc.  
 The New Boston Garden  
 Tri-Rep, Inc.  
 Massachusetts State Lottery Commission  
 Aerospace Research, Inc.  
 Incoterm Corporation  
 New England Toyota Distributors, Inc.  
 American Cleaning Company, Inc.  
 Goldstein & Manello  
 New England Adding Machine Company  
 International Dictating Service, Inc.  
 Comvest, Inc.  
 Reilly Brown, Inc.  
 Boston Pipe & Fittings Company, Inc.  
 Charles D. Sheehy, Inc.  
 Cronin Supply Co., Inc.  
 Textile Waste Supply Company  
 Markline Company, Inc.  
 Technical Aid Corporation  
 Temporary Office Personnel Services  
 Bentley & Company, Inc.  
 Environmental Research & Technology, Inc.  
 Dynamics Associates, Inc.  
 Beggs & Cobb Corporation  
 Colonial Management Associates, Inc.  
 The First Electronics Corporation, Inc.  
 Dorfman Jewelers  
 Beth Israel Hospital  
 Seven Up Bottling Company of Boston, Inc.  
 Pine Manor Junior College  
 Philip C. Garber  
 Polaris Enterprises Corporation  
 Massachusetts Law Enforcement Council  
 Recording & Statistical Corporation  
 Data Forms Company, Inc.  
 The Offset Company, Inc.  
 Input Output Computer Services, Inc.  
 American Directory Company, Inc.  
 Schmalenberger & Nargassans, Inc.  
 Gordon & Company  
 Fresh Water Fish Company, Inc.  
 Wheelabrator-Frye, Inc.  
 Saga Corporation.



*State Street Bank & Trust Company President William S. Egerly (right) looks on as Chamber Executive Vice President William F. Chouinard awards the traditional Revere Bowl to Lonnie Corey of the State Street Bank & Trust Company, who was the Contact Club's top individual producer in its recent session. The Contact Club is the Chamber's volunteer membership recruitment arm.*



*Nora Keegan of the Boston Gas Company is congratulated by Chamber Membership Affairs Director Eugene Teixeira (right) for producing more than \$1,000 in new Chamber memberships as part of the Chamber's recent Contact Club session. At left is Boston Gas President John J. Bacon.*

# Bills To Watch In Current Session

Many bills have been filed this year which deal with matters of importance both to the Chamber as an organization and to members as individual business representatives. Some of the key areas of interest in the 1977 legislative session are:

**FINANCE** -- A large number of bills have been filed regarding state/local reimbursement and aid formulas. Bills have been assigned to seven committees, which may tend to fragment legislative solutions.

The committees considering specific bills are:

## (1) Counties

—State assumption of County government costs. (Feb. 14)\*

—Certain towns to pay their share of County Government. (Feb. 14)

## (2) Education

—State aid to schools. (Feb. 16)

—Redistribution of state aid. (Feb. 16)

—Full reimbursement for state mandated programs. (Feb. 16 and March 7)

## (3) Government Regulations

—Disbursement of state lottery funds. (March 9)

## (4) Local Affairs

—Constitutional Amendment to limit authority of state to impose programs. (March 14)

—Authorize rejection of mandated programs unless reimbursed for full costs. (March 14)

—Local ratification of programs. (March 14)

## (5) Taxation

—A broad cross section of bills dealing with financial relief to cities and towns, broadening the tax base, and mandating cost controls. (March 23)

## (6) Transportation

—MBTA deficit and state takeover of costs. (Feb. 2)

In a related matter, the Governor recently submitted to the General Court a Comprehensive Transportation and Development Local Aid Program totaling \$1.1 billion in Federal and State funds. The proposed program will:

—Finance the state highway planning, engineering and construction program over the next two years, including the planning and programming activities carried out by the Metropolitan Planning Organizations.

—Finance the Chapter 90 Local Highway Aid Program over the next two years.

—Make it possible to obtain the necessary federal commitments for the MBTA to engineer and construct the Red, Blue and Orange Line Extensions, Commuter Rail Improvements and improvements to the existing system.

—Provide the Commonwealth's share of engineering and construction of the high speed Northeast Corridor project.

The Governor is recommending \$375 million in state bond funds which will result in an infusion of \$731 million in Federal funds.

## (7) Ways and Means

—State aid to cities as recommended in budget for FY '78. (Feb. 16 through March)

*\*Date on which bill was heard.*

**ENERGY** -- The Massachusetts Department of Public Utilities is considering effecting time-of-day pricing for electric rates. Boston Edison and Mass. Electric have proposed time-of-day schemes, mandating peak load pricing for general (commercial) and industrial users, but optional for residential users.

Before the Committee on Government Regulations are a number of bills on peak load, lifeline, and rate regulation of Municipal Light Boards. A public hearing on these bills was held on February 16.

Meanwhile, the Mass. Department of Environmental Quality Engineering (DEQE) has relaxed air pollution control regulations limiting sulfur content of home heating oil for a 90 day period ending May 3, 1977.

**HEALTH CARE** -- The Committee on Commerce and Labor recently conducted public hearings on measures mandating employee health insurance coverage for pregnancy and childbirth (S. 95, S. 112, H. 405, H. 1172, H. 1757).



Representatives from both individual companies and business associations opposing the proposed legislation cited significant across the board cost increases for local businesses, restrictions on the employees' right to select their own coverage, and inadequacy of the proposed measures to effect significant benefit improvements.

**BLUE LAWS** -- The Committee on Commerce and Labor continues to move cautiously in regard to changes of the state's Blue Laws.

**UNEMPLOYMENT COMPENSATION** -- Topics of interest to be considered by the Committee on Commerce and Labor will be the federally mandated wage base increase (from \$4,200 to \$6,000) and the extension of U.I. benefits to public employees, domestics, and agricultural workers. Other proposed measures include revision of experience rating system, wage reporting methods, and restoration of \$1,200 minimum earnings eligibility requirement.

**WORKER'S COMPENSATION** -- Few significant changes are expected this year since weekly benefit levels were altered last session.

**BINDING ARBITRATION** -- On February 2, the Public Service Committee held a public hearing on petitions dealing with labor-management relations involving public employees. Petitions to extend the laws granting final and binding arbitration for police and firefighters, which will expire in June, 1977, were heard. Other bills dealt with public employee strikes and the extension of binding arbitration to other types of public employees.

Proponents of compulsory arbitration stress that the process prevents work stoppages in the public sector. The most potent argument against extension of the experimental binding arbitration law is based on its impact on municipal costs. Opponents point out that consideration of the financial ability of a municipality to meet such costs has been a factor in only two of thirty-three arbitration cases over the past three years.

**PUBLIC PENSIONS** -- The Retirement Law Commission has filed a "shell" bill (S. 964) proposing that all appropriations by governmental units to the pension fund be made in accordance with its recommendations as published in October, 1976.

The hearing date for S. 964 was set by the Public Service Committee for March 7. Modifications to the bill are anticipated as it will directly impact both state and local spending.

**PRODUCTS LIABILITY** -- A hearing for three bills dealing with products liability (H. 1078, H. 1434, H. 1437) was held in early March by the Judiciary Committee. No date has yet been set by the Insurance Committee to consider the two bills before it which pertain to products liability (H. 5085, S. 550).

## National Issues Council Sets Priorities for '77

The Chamber's National Issues Council, headed by newly-appointed Chairman Robert F. Goldhammer, early this year selected five federal legislative subject areas on which they will focus during 1977.

Top priority will be the development of nuclear power capabilities for the New England region, with particular emphasis on advocating construction of those plants now on the drawing board.

As a second priority, the Council will continue to urge the State Administration to more aggressively explore and pursue the possibilities of off-shore drilling. Along this line, the Chamber staff is gathering data on the off-shore drilling potential of Rhode Island, which appears to be ahead of Massachusetts in its planning.

The Council's other priorities will be the areas of double taxation of corporate earnings, public employee pension reform, and national health insurance.

Chairman of the Council this year is Chamber Director Robert F. Goldhammer, Vice President of Kidder, Peabody & Co., Inc. Goldhammer is a Trustee of Boston University, and a Director of numerous firms, including Charles River Breeding Laboratory, Inc.; Esterline Corporation; Instrumentation Laboratory, Inc.; Northeast Petroleum Industries, Inc.; and Rust Craft Greeting Cards. He is a member of the Governor's Management Resources Committee.

Goldhammer succeeds Dr. Albert J. Kelley, Dean of the Boston College School of Management, who chaired the Council for 3½ years.

Serving on the Council this year are: James Dinneen, Special Counsel, Raytheon; Richard D. Driscoll, Senior Vice President, New England Merchants National Bank; Robert P. Fitzgerald, Vice President, Harbor National Bank of Boston; Ms. Zadie Hatfield, Manager, the Christian Science Monitor Publishing Society; Dr. James Howell, Senior Vice President, The First National Bank of Boston; Gordon D. MacKay, Second Vice President, New England Mutual Life Insurance Company; William Morrissey, Senior Vice President and Director of Corporate Affairs, Boston Five Cents Savings Bank; Robert Mulhall, General Public Affairs Manager, New England Telephone Company; John F. Regan, Northeast District Manager, Westinghouse Electric Company; and John R. Towers, Vice President and Associate Counsel, State Street Bank and Trust Company. Chamber staff liaison is Roy D. Tate.

# Personnel Managers Club Sponsors Seminar



The Chamber's Personnel Managers Club wishes to inform employers that the Club operates a Placement Service to assist in meeting personnel needs in the area. Firms interested in locating qualified personnel managers may contact Gene Campbell (423-5085) or John Will (894-1650, ext. 303).



The Chamber's Personnel Managers Club is having another busy year, as indicated by their most recent meeting on February 24th. That session, scenes from which appear above, featured Dr. Gordon L. Lippitt, Professor of Behavioral Science at George Washington University. Dr. Lippitt conducted an afternoon seminar for PMC members on the topic "Coping With Change," and spoke to a dinner meeting of the group on "The Role of the Personnel Manager."



## Chamber Signs Sixth O.I.C. Contract

Though the end of the school year is in sight for area students, progress is still in full swing on a number of educational projects involving the Chamber's Urban Affairs Department.

Work on the highly successful **Program of Assistance to Youth in School (PAYS)**, now in its second year, continues at a steady pace. More than fifty agencies serving youth, as well as all high school guidance staff members, headmasters, Flexible Campus coordinators, and others have been contacted for recommendations of summer job and scholarship recipients. Review Committees are now being formed in Boston's public high schools, and recommendations should be considered shortly. Review Committee decisions are expected in early May, with awards being presented to seniors at graduation exercises, and to juniors at a special awards ceremony in June.

The PAYS effort has received recognition and praise from many sectors of the city, including the Boston School Department. Says School Superintendent Marion J. Fahey, "This office is very much aware of the success and positive impact that your program had last year. I support its continuation and will continue to make my office and the resources of the School Department available to provide whatever support you need."

The Business Resource Catalogue developed by the Chamber for the **Flexible Campus Program** is currently being distributed to Boston's public high schools. The catalogue lists internships, mini-courses, guests lectures, and company tours offered by some fifty participating corporations within Greater Boston.

Our sixth consecutive program to provide **occupational training in auto mechanics for disadvantaged residents of Boston** was launched earlier this year by the Chamber, Opportunities Industrialization Centers of Boston (OIC), and Manpower Development Associates, Inc. (MDAI). Seven persons are being trained under the current contract, with some seventy trainees having been placed in permanent positions since this cooperative effort began in 1973. In the four years since the program's inception, these manpower training contracts have dispersed almost \$200,000 in federal monies to participating automotive dealerships, trainees and the OIC Training Center in Dorchester.

## Chamber Again A WAVE Co-Sponsor

The Greater Boston Chamber of Commerce and the "WAVE for Driver Courtesy Campaign" are working together for the second consecutive year to ease hazardous driving conditions in Greater Boston. WAVE was developed by Boston University School of Public Communication students to alter the reputation Boston drivers have of being among the worst drivers in the country.

The program is actively supported by 40 business, civic and professional organizations in the Boston area, including the Chamber.

Delving into root causes of driver discourtesy in the city, the WAVE group is planning a one-day city-wide survey on Friday, April 1. The purpose is to identify the most common traffic problems in the city and public attitudes on driving. The survey will include approximately 3,500 observers on the road. These observers will be recruited from the varied ranks of WAVE's co-sponsors.

The general public also is encouraged to take part by relating any observations on bad driving conditions to WAVE members, who will be taking calls at 353-3525 and 353-3516 on April 1 from 8 a.m. to 6 p.m. Results of the survey will be computer-tabulated by Boston University, for use by the news media that same evening. More complete results will be provided to co-sponsors as soon as possible.

Through this action/research, the WAVE group will assemble evidence on problem driving areas in Boston, and then work with city officials and co-sponsors to devise and implement solutions.

## Active Year For Executives Club



*Guest speaker at the Executives Club's November business meeting was Thomas P. Hackett, M.D., Chief of Psychiatry at Massachusetts General Hospital (left). With him is Club President Hugh Dysart, Jr.*



*Forwood C. Wiser, Jr. (center), President and Chief Operating Officer of Pan American World Airways, addressed the Club in January. He is shown here with Stanton Kurzman, Acting Program Chairman (left), and Club President Hugh Dysart, Jr.*



*Program Chairman James M. Lydon (left) and Club President Dysart (center) chat before the meeting with February luncheon speaker J.R. Jackson, Jr., Manager of Exploration and Environmental Affairs for Exxon Corporation.*

The Chamber's Executives Club has had a busy year, as the accompanying photos attest. The most recent meeting was held on March 15, when Michael Dingman, President of Wheelabrator-Frye, Inc., addressed the group. The Club's activities cease for the year in June--but not before several more important business and social events take place.

Guest speaker at the monthly meeting on April 6th will be Arnold "Red" Auerbach, General Manager of the Celtics. That evening, an Executive's Club "Celtics Night" will be held.

The Club's annual trip abroad is scheduled for April 16th - 23rd. This year, members and their guests will enjoy a sojourn to Costa del Sol, Spain.

The Club's annual meeting--and the last business meeting until September--will be held on May 10th. Guest speaker will be Professor Lawrence Fouraker, Dean of the Harvard Business School.

The final event of the 1976-77 year will be the traditional "Evening at the Pops," scheduled for June 30th.

If you do not belong to the Executives Club and would like more information about membership, please contact Ms. Sandra DiMino at the Chamber.



## About Our Members

The New England Chapter of the National Association of Bank Women, Inc., will hold its Bi-Regional Spring Conference, May 19 - 21, 1977, at the Sheraton Boston. The entire New England region will be represented, as well as New York and New Jersey. For information, contact Ms. Eliza W. Kern, **Shawmut Bank of Boston**.

**Avco Everett Research Laboratory, Inc.**, of Everett has been awarded a \$19.7 million contract to develop key generator components of the nation's largest coal-fired MHD (magnetohydrodynamic) electric power installation for the Energy Research and Development Administration. Commercial MHD power plants will allow 50% greater energy extraction from a ton of coal than conventional fossil-fueled power plants and will operate with negligible air and thermal pollution.

**The Children's Hospital Medical Center**, Boston, and the **Lahey Clinic** have announced their affiliation for the hospitalization and treatment of pediatric patients. The agreement is based on Lahey Clinic's recent entry into primary care, including pediatric and adolescent medicine at the new Lahey Primary Care Clinic opened in September, 1976, in Burlington, Massachusetts.

**Camp Dresser & McKee, Inc. (CDM)**, Boston-based environmental consultants, was honored recently by the Newcomen Society of North America. The event coincided with CDM's 30th anniversary. In that time, CDM has become the largest consulting organization in the U.S. devoted exclusively to environmental engineering and related services.

Fifty-six members of Greater Boston's black community were honored in January at the 1977 Black Achievers Banquet, jointly sponsored by **30 major corporations** in the Boston area in cooperation with the **Greater Boston YMCA**. In its second year, "Black Achievers" is only the third such program in the country, and recognizes those black men and women who have achieved positions of respect and importance in their chosen professions.

**Massport** has launched a bold new advertising campaign to promote the growth of the Port of Boston. Dubbed "The Contender," the 1977 campaign emphasizes the many advantages, including the East Coast's lowest rates, which are offered by the Port.

A new film focusing on product liability and its effect on the nation's economy has been released by the **Insurance Information Institute of Boston**. The 16 mm color film, "Products and the Lawsuit

Explosion: Who Pays?," explores the impact of the product liability problem on manufacturers, consumers and the insurance business. For information, call 227-8877.

The **DeCordova Museum**, Lincoln, Massachusetts, announces a special exhibition, "The Art of Free Enterprise," to run February 13 - April 10, 1977.

The **Greater Boston Chamber of Commerce** has received the Spirit of '76 Award from the United Way of Massachusetts Bay for exceptional contributions to the 1976 United Way Campaign. The Spirit of '76 Award is given annually to those employee groups which demonstrate outstanding spirit through the achievement of significant increases in dollars raised, employee participation, payroll deduction usage, implementation of creative ideas, union support, and other efforts. The award was presented at the United Way's annual awards luncheon March 8 at the Copley Plaza Hotel.

### Boston Report

by the Greater Boston Chamber of Commerce

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March, 1977

*Cover photo: It's a pensive Samuel Adams who gazes on Boston City Hall.*



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